

## Board Meeting

Tuesday 27 October 2026 at 5:30pm

51 North Bridge Street, Hawick /  
Virtual via Microsoft Teams Conference Call

Light Refreshments will be available from 5:00pm

### AGENDA

|                                           |                                                                                                                                                                                                         | Approval/Noting                                            |
|-------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|
| <b>Part 1: Standing Items</b>             |                                                                                                                                                                                                         |                                                            |
| 1.1                                       | Apologies for Absence                                                                                                                                                                                   |                                                            |
| 1.2                                       | Declarations of Interest                                                                                                                                                                                |                                                            |
| 1.3                                       | Minutes of Previous Board Meeting (29.9.26)                                                                                                                                                             |                                                            |
| 1.4                                       | Matters Arising from Previous Board Meeting Minutes                                                                                                                                                     | Noting                                                     |
| 1.5                                       | Application for Co-Option & Membership                                                                                                                                                                  | Decision                                                   |
| 1.6                                       | Future Meeting Dates <ul style="list-style-type: none"> <li>Tuesday 8 December 2026 - <b>Strategy Day</b></li> </ul>                                                                                    |                                                            |
| <b>Part 2: Strategy</b>                   |                                                                                                                                                                                                         |                                                            |
| 2.1                                       | Mid-Year Budget & Cash Flow Review                                                                                                                                                                      | Approval                                                   |
| 2.2                                       | Rent Annual Review 2027-28                                                                                                                                                                              | Approval                                                   |
| 2.3                                       | Business Planning Process                                                                                                                                                                               | Approval                                                   |
| <b>Part 3: Governance &amp; Assurance</b> |                                                                                                                                                                                                         |                                                            |
| 3.1                                       | Policies Review <ul style="list-style-type: none"> <li>Recruitment &amp; Selection Policy</li> <li>Absence Management Policy</li> <li>Capability Management Policy</li> <li>Probation Policy</li> </ul> | Approval                                                   |
| 3.2                                       | Annual Assurance Statement (Annual Continuous Self Assurance Governance Report)<br><a href="#">Annual Assurance Statement Evidence</a>                                                                  | For Information & Decision to provide Continuous Assurance |
| 3.3                                       | Board Meeting Schedule & Calendar of Events - 2027/28                                                                                                                                                   | Approval                                                   |
| <b>Part 4: Performance</b>                |                                                                                                                                                                                                         |                                                            |
| 4.1                                       | Business Plan & Risk Management Report (Q2)                                                                                                                                                             | Noting                                                     |
| 4.2                                       | Financial Management Accounts (Q2)                                                                                                                                                                      | Noting                                                     |

|                                      |                                                                                                                                                           |        |
|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| 4.3                                  | Staff Training & Recruitment Report                                                                                                                       | Noting |
| 4.4                                  | Mid-Year Complaints & Performance Report                                                                                                                  | Noting |
| 4.5                                  | Mid-Year Contractor & Consultant Report                                                                                                                   | Noting |
| 4.6                                  | Development Report                                                                                                                                        | Noting |
| <b>Part 5: Items for Discussion</b>  |                                                                                                                                                           |        |
| 5.1                                  | Summary Report of the Audit and Internal Control Committee – October 2026                                                                                 | Noting |
| 5.2                                  | Chair's Items                                                                                                                                             | Noting |
| 5.3                                  | Chief Executive's Items                                                                                                                                   | Noting |
| <b>Part 6: Items for Information</b> |                                                                                                                                                           |        |
|                                      | Oct:<br>Share – new website <a href="http://www.share.org.uk">www.share.org.uk</a> ;<br>upcoming sessions and conferences<br>SFHA News, training sessions | Noting |
| <b>Any other Competent Business</b>  |                                                                                                                                                           |        |
|                                      |                                                                                                                                                           |        |